

Chief Conductor and Artistic Director

# ANNUAL REPORT 2016

SSO Mu

**66** In his third year at the helm of Australia's flagship orchestra, David Robertson invited some of the world's most exciting soloists and conductors to Sydney to perform with the SSO, including pianists *Lang* Lang and Nelson Freire, trumpeter Wynton Marsalis and his Jazz at Lincoln Center Orchestra, violinists Pinchas Zukerman, Leila Josefowicz and James Ehnes, and celebrated German conductor Christoph von Dohnányi."

The Yea Chairma Managi Commu Support Five-Yea

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## Sydney Symphony **Musicians** 2016

## **David** Robertson

The Lowy Chair of Chief Conductor and **Artistic Director** Supported by Emirates

## **Toby Thatcher**

**Assistant Conductor** Supported by Rachel & Geoffrey O'Conor & Symphony Services International

## **Brett Dean**

Artist in Residence Supported by Geoff Ainsworth AM and Johanna Featherstone

## **Andrew Haveron**

Concertmaster

**Dene Olding** Concertmaster

## **First Violins**

Sun Yi Associate Concertmaster **Kirsten Williams** Associate Concertmaster Lerida Delbridge Assistant Concertmaster Fiona Ziegler Assistant Concertmaster Jenny Booth **Brielle** Clapson Sophie Cole Amber Davis **Claire Herrick Georges** Lentz Nicola Lewis **Emily Long** Alexandra Mitchell Alexander Norton Léone Ziegler

## Second Violins

**Kirsty** Hilton Principal Marina Marsden Principal Marianne Broadfoot Associate Principal Emma Jezek Assistant Principal Rebecca Gill **Emma Hayes** Shuti Huang **Monique** Irik Wendy Kong Stan W Kornel **Benjamin** Li **Nicole Masters Philippa Paige Maja** Verunica

Violas

**Roger Benedict** Principal **Tobias Breider** Principal Anne Louise Comerford Associate Principal **Justin Williams** Assistant Principal Sandro Costantino **Rosemary Curtin** Jane Hazelwood **Graham Hennings** Stuart Johnson Justine Marsden Felicity Tsai **Amanda Verner** Leonid Volovelsky

## Cellos

**Umberto** Clerici Principal **Catherine Hewgill** Principal Leah Lynn Assistant Principal **Kristy** Conrau Fenella Gill **Timothy Nankervis Elizabeth Neville Christopher Pidcock** Adrian Wallis **David Wickham** 

## **Double Basses**

**Kees Boersma** Principal **Alex Henery** Principal **Neil Brawley Principal Emeritus David Campbell Steven Larson Richard Lynn** Jaan Pallandi **Benjamin Ward** 

## Harp

Louise Johnson Principal

## Flutes

Janet Webb Principal **Emma Sholl** Associate Principal **Carolyn Harris** 

## Piccolo **Rosamund** Plummer Principal

## **Oboes**

**Diana** Doherty Principal Shefali Pryor Associate Principal **David** Papp

**Cor Anglais Alexandre Oguey** 

Principal

## Clarinets

Francesco Celata Associate Principal **Christopher Tingay** 

## **Bass Clarinet Craig Wernicke**

## Bassoons

Principal Matthew Wilkie Principal Emeritus Fiona McNamara

## Contrabassoon

Noriko Shimada Principal

## Horns

**Ben Jacks** Principal **Robert Johnson** Principal Geoff O'Reilly Principal 3rd **Euan Harvey** Marnie Sebire **Rachel Silver** 

Principal

Todd Gibson-Cornish

## **Trumpets**

David Elton Principal **Paul Goodchild** Associate Principal **Anthony Heinrichs Yosuke Matsui** 

## **Trombones**

**Ronald Prussing** Principal Scott Kinmont Associate Principal Nick Byrne

## **Bass** Trombone

**Christopher Harris** Principal

## Tuba

Steve Rossé Principal

## Timpani

**Richard Miller** Principal Mark Robinson Assistant Principal/Tutti Percussion

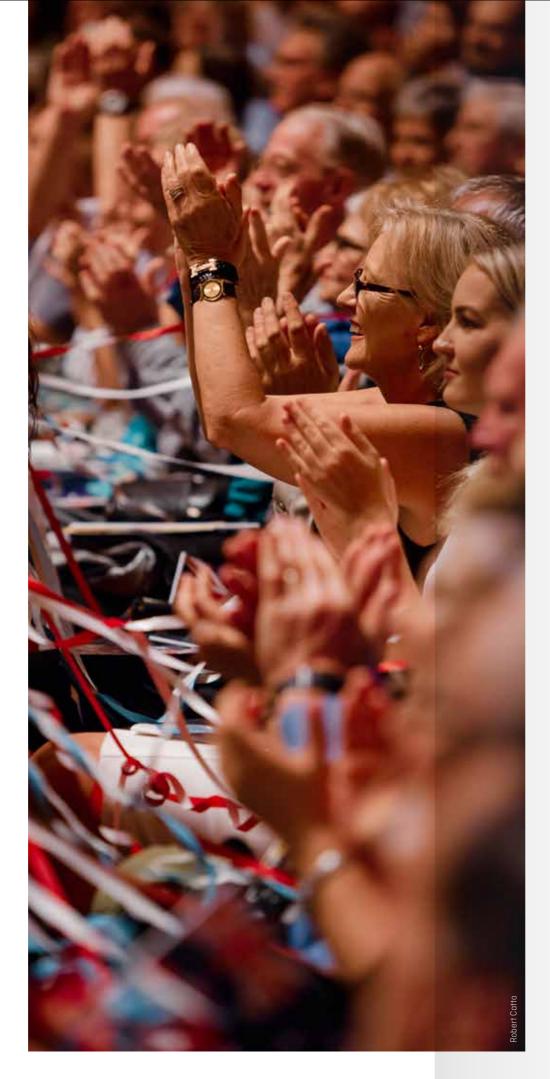
## Percussion

Rebecca Lagos Principal **Timothy Constable** 

## The Year in Review

## Sydney Symphony Orchestra Subscription, Classical Special and **Commercial Performances**

- The Sydney Symphony Orchestra performed 143 concerts in the Sydney Opera House, City Recital Hall Angel Place, Town Hall and Carriageworks including commercial activities, in which the SSO acted as presenter (21 performances).
- The SSO Fellows performed 15 chamber music concerts to an audience of 2,811 patrons. Eight regional performances took place as part of regional tour, brass tour and Mozart run-outs to a paid attendance of 3,346 patrons.
- In 2016, the Sydney Symphony Orchestra continued a pattern of strong ticket sales during the course of the season. Total tickets sold were up as compared to 2015 by 11% across all categories. Looking at tickets sold only to subscription and special event concerts reveals a 12% increase in the number of tickets sold as compared to 2015.
- There were, however, more performances in 2016 (122, compared with 108 in 2015) and more concert programs (86 in 2016 vs. 81 in 2015). As a consequence of this spread, paid occupancy for 2016 was lower at 79.8%.
- Commercial concert paid attendances were up by 10% in 2016 as compared to 2015. This was largely due to a more popular mix of artists and programs, and the inclusion of two additional performances.



## In 2016 the Sydney Symphony Orchestra performed more than 215 CONCERTS and more than 118 unique programs to more than 34*I*,000 people.

## SERIES

Master Series			
Thursday Afternoon Symphony			
Emirates Metro Series			
Meet the Music			
Kaleidoscope			
Film			
Great Classics			
Tea & Symphony			
Mondays @ 7			
Playlist			
Family			
International Pianists in Recital			
Mozart in the City			
Special Events			
Carriageworks			
Cocktail Hour			
Regional performances			
Fellowship			
Commercial concerts (presenter hird			
Total			

	NUMBER OF PERFORMANCES	NUMBER OF PROGRAMS	PAID OCCUPANCY
	27	9	48,341
	9	9	16,716
	8	8	14,380
	8	8	17,567
	6	3	12,658
	9	3	15,530
	7	7	13,838
	8	8	15,437
	5	5	8,860
	3	3	1,996
	3	3	5,526
	4	4	3,884
	4	4	3,827
	16	7	32,296
	2	2	775
	3	3	483
	8	4	3,346
	15	10	2,811
e)	21	7	39,852
	166	107	258,123

## **Commercial Collaborations**

The Sydney Symphony Orchestra plans its seasons well in advance. Acknowledging that opportunities to perform in collaboration with popular commercial artists require a shorter planning window, the Company allocates a percentage of available orchestral playing time to these projects. This work is undertaken with the SSO either taking the role of presenter or as a 'band for hire'.

The SSO restructured its commercial programming in 2015/16, investing more resources in presenting concerts and increasing its activity in this market.

In 2016 the SSO performed 12 events across 28 concerts in this category with seven of these events comprising 21 performances presented by the SSO. Notably, the SSO successfully packaged its production David Bowie: Nothing Has Changed and on-sold it to other orchestras around Australia This production was performed to 26,000 people nationally (over 18,000 people outside of SSO audiences).

In 2016 the SSO also recorded the film score for the Australian production Ali's Wedding at Trackdown Studios - the first film score project the orchestra has participated in for some years.

**66** Sydney Symphony **Orchestra sounded** great and the arrangements were well conceived and executed well."

## The Music

Review of David Bowie: Nothing Has Changed, 19 May 2016



## **The Education Program**

- 18,203 school children, aged four to 18, and their teachers attended 40 schools concerts across greater Sydney, Newcastle, Taree and Port Macquarie.
- Ten education programs were delivered in regional areas in conjunction with the SSO's touring activities in Newcastle, Taree and Port Macquarie, and the SSO's pop-up music camp Playerlink, which was held in Wagga Wagga.
- Eight open rehearsals were held at the Sydney Opera House for 861 upper secondary and tertiary students and their teachers.
- Under the second year of the MOU between the SSO and the Shanghai Orchestra Academy, SSO Concertmaster Andrew Haveron and Principal Viola Tobias Breider visited the Academy in Shanghai to hold master classes with the students. The SSO then hosted three students from the Academy in a two-week performance residency with the SSO and David Robertson at the Sydney Opera House.
- An ensemble of 20 SS0 musicians held a day of instrumental workshops and rehearsals with the talented students at the Xinghai Conservatory of Music in Guangzhou as part of a program with the City of Sydney.
- On two occasions groups of Indigenous students from Palm Island came to the Sydney Opera House to watch Fellows perform, in an initiative with the Cathy Freeman Foundation.
- Eight Playerlink activities were held in 2016, in Wagga Wagga in regional NSW, connecting with 100 local musicians of all ages and their teachers.



- Sixteen musicians were selected for the SSO Fellowship, a fulltime year-long orchestral training program.
- The 2016 SSO Fellowship ensemble presented 24 performances and workshops in Sydney and regional NSW to a combined audience of 6,847. These included two concerts as part of the Tea and Symphony subscription series.
- Ten professional learning workshops for music teachers were held across NSW, attracting 1,047 participants, who were also provided with additional classroom lesson material for use throughout the year.
- Teaching resources were created for 36 orchestral works and delivered in digital format to primary and secondary teachers across NSW. • Eight Meet the Music programs were delivered in a new format tailored to the two different Stage Six HSC music courses, with an emphasis on attending live performances of new Australian works.

- The five-day intensive training residency for teachers, TunED-Up!, trained 55 primary school teachers from across NSW to become confident and effective music educators using a range of resources including iPads, which were introduced to the program for the first time in 2016. Travelling from as far as South Tweed Heads, the teachers hailed from 41 schools including Cobar Public School, Ross Hill Public School and Macquarie Fields Public School.
- Overall, 32,500 people connected with the Sydney Symphony Orchestra through its learning and engagement activities, which ranged from concerts to special school performances, teacher training and orchestral workshops.

Continued on page 10

## **Touring and Outreach**

- The Sydney Symphony Orchestra performed at two free outdoor concerts in 2016:
- Symphony in the Domain on 16 January - Attendance 25,000
- Parramatta Park on 19 March Attendance 5,000
- On its annual Regional Tour, the Sydney Symphony Orchestra performed sold-out concerts in Taree and Port Macquarie, and a concert in Newcastle, to a total audience of 1,792.
- The SSO Brass players also performed in Wollongong, Canberra and Melbourne, on a tour that attracted a combined audience of 746 patrons.
- The SSO took its Mozart in the City Series to Orange and Penrith for two concerts attended by a total of 808 patrons.
- Further solidifying its role as the premier orchestra of the Asia-Pacific, the SSO sent 20 musicians to perform in Guangzhou as part of the activities marking the 30-year anniversary of the sistercity relationship between Sydney and Guangzhou.

- An SSO string quartet travelled to Vienna and Budapest to perform aboard selected departures of APT's Magnificent Europe cruise, in collaboration with our long-term Master Series presenting partner.
- The ABC broadcast 35 SS0 performances in 2016. There were no SS0 concerts sent for European Broadcasting Union exchange in 2016.
- SSO Live released one disc in 2016 – Vivaldi: The Four Seasons, featuring the SSO and Canadian violinist James Ehnes.
- In 2016 the Sydney Symphony's mobile app attracted a total of 43,976 visits and was downloaded 1,726 times.
- ABC International contracted to air another three episodes of the SSO at Home series across the APAC region, and three episodes of the Take Two series.

- The SSO revived its annual Stuart Challender Talk, with David Robertson discussing 'Why should I care about art?' in a free public event at the Sydney Opera House. The talk was broadcast nationally on ABC Classic FM.
- The SSO undertook a native content marketing trial with Backstage News+ which generated more than 8,000 new engaged visitors (people who spend more than 30 seconds on the website or click on a second page) for the SSO website.
- In 2016, the SSO continued its award-winning Music4health Program, which sees SSO musicians perform in retirement homes and hospitals throughout Sydney and NSW. An ensemble from the SSO also performed at Mt Pritchard for 310 children through the Autism Advisory and Support Service.

66 It's not every day an orchestra of this calibre rolls in to town. The Sydney Symphony Orchestra played to a sell-out crowd last night at the Manning Entertainment Centre."

Prime 7 News bulletin on the SSO's concerts in Taree



## **Chairman's Perspectives**

We believe music can change lives of our audiences and musicians of all ages. So, we strive to bring you the most exceptional live music experience available; and as a world class orchestra resident in the most iconic Opera House in the world, we can attract great soloists and guest conductors to join the orchestra to provide unique and exhilarating performances.



Under the continued direction of our Chief Conductor and Artistic Director, David Robertson, the Sydney Symphony Orchestra has again delivered in this endeavour during the 2016 season through an inspiring blend of classical music brushed with a hint of jazz, opera in concert and dynamic contemporary symphonic music. Among my many personal highlights were:

- Olivier Messiaen's monumental From the Canyons to the Stars, with music inspired by the vast Bryce & Zion in Utah, and projections by photographer Deborah O'Grady.
- Legendary trumpeter Wynton Marsalis and the Jazz at Lincoln Center Orchestra and their inspired jazz performances.
- Chinese superstar pianist Lang Lang, performing Grieg's Piano Concerto and an amazing recital in the Concert hall.
- The much-loved Vladimir Ashkenazy returning to conduct a survey of Beethoven symphonies and concertos throughout the year providing musical performances bursting with freshness, vigour and inspiration.

The SSO generated a surplus in 2016 of \$785,984 turning around a loss of a similar magnitude the previous year. The improvement resulted from growth in performance profitability and a meaningful bequest that offset continued cost pressures in our establishment. Underpinning this return to sustainability was a digestible balance between artistic performance aspirations, expanded audience offerings, education and community outreach and touring commitments. The Board wishes to thank the whole SSO musical and administrative team for their passion, dedication and commitment to our endeavour, and Rory Jeffes for bringing it all together with our audiences and supporters in his eighth year as Managing Director.

The Orchestra greatly appreciates the assistance provided under our Tripartite Agreement with Australian government through the Australia Council for the Arts, and the New South Wales Government through Arts NSW. On behalf of the Board and the entire company, I thank them for their ongoing and invaluable support.

Of course, our season could not be successful without our generous sponsors, patrons and donors and we thank them all for their wonderful support during the year. Their support provides us with the opportunity to also provide exciting development activities for young emerging artists and leading educational support for the NSW music students at all levels.

During the year, Ross Grant and Goetz Richter retired from the Board. I thank them both for their wise counsel and, on behalf of the Board and the company, express our warm appreciation for their service over the years. I also extend warm welcome to Dr John Vallance who joined the Board in October of last year. To my fellow Board Members, I record my sincere thanks for their dedication and support during the year.

As we look forward to 2017 and beyond, we see many great performances to enjoy and also some distinct challenges - a time of both promise and peril.

For the next two years, in 2017 and 2018 there will be no change - we will continue to provide many exciting performances from our home in the Sydney Opera House Concert Hall.

- Then from mid-2019 through the 2020 season, our iconic Concert Hall will be refreshed acoustically thanks to the generosity of our NSW State government, giving us the opportunity to entertain you in other venues around Sydney.
- Then in 2021 we will return to a newly refurbished Sydney Opera House Concert Hall to relaunch to Sydney Symphony Orchestra for the 2021 season.

## **66** The Orchestra greatly appreciates the assistance provided under our **Tripartite** Agreement with Australian government through the Australia Council for the Arts, and the New South Wales Government through Arts NSW. On behalf of the Board and the entire company, I thank them for their ongoing and invaluable support."

This represents a considerable challenge and risk for SSO. As always, I am confident in the Orchestra's ability to surmount these with the help of our audiences, government backing and private supporters as we continue to bring you outstanding live orchestral experiences.

Terrey Arcus AM

Chairman

## Managing Director's Report

## The year proved to be an inspiring balance of artistic adventure complemented by outstanding performances of repertoire that is well known and loved by our audiences.



Robertson's tenure as Chief Conductor and Artistic Director, and saw the deepening of his relationship with our musicians and audiences through compelling performances across a wide swathe of the great symphonic repertoire. 2016 also marked the first season of Australian composer, conductor and violist Brett Dean as Artist in Residence with the SSO, firmly underlining the orchestra's preeminent position among its peers as a leading advocate for the creation and performance of contemporary Australian orchestral repertoire.

This was the third season of David

It is also pleasing to report a return to financial surplus for the year, following the deficit that was recorded in 2015. Ticket income for the year increased from 2015 by 21% to \$21,859,428 across the range of our performance activities, with a particularly strong result in the programming segment, where we work with commercial artists and promoters in presenting repertoire outside the familiar orchestral tradition. This was the outcome of changes to our approach in this area, as outlined in this report last year, and

it is pleasing to note their successful implementation and effect on the Company's financial result.

The season opened with former Principal Conductor and Artistic Advisor, Vladimir Ashkenazy, launching a cycle covering all the Beethoven symphonies across six weeks of the year. This also featured a number of iconic concertos with guests soloists including violinist James Ehnes, pianist Garrick Ohlsson, and the SSO debuts of two outstanding young artists, Japanese pianist Nobuyuki Tsujii and Australian pianist Jayson Gillham.

David Robertson began his 2016 season with three weeks showcasing the repertoire range for which he is such an outstanding interpreter - a spectacular collaboration with Wynton Marsalis and the Jazz at Lincoln Center Orchestra, then performances over two weeks of John Adams, Rimsky-Korsakov and a stunning presentation of Olivier Messiaen's epic From the Canyons to the Stars, with French pianist Pierre-Laurent Aimard and specially commissioned projections by artist Deborah O'Grady. In the middle of

the year, Maestro Robertson presented programs of Stravinsky's three seminal ballet scores, The Firebird, The Rite of Spring and Petrushka, in fascinating juxtaposition with an array of contrasting, colourful repertoire. In the culminating week of this intensive series of programs, Maestro Robertson led two transcendent performances of Mahler's great Symphony No.2 in a rare return to the iconic Sydney Town Hall. These performances met with tremendous public ovations and critical acclaim. Finally, Maestro Robertson closed the SSO season with four sold-out performances of Gershwin's Porgy and Bess, perhaps the SSO's most ambitious operatic project to date.

The year saw collaborations with many world-class conductors, including exciting debut SSO performances by Masaaki Suzuki, John Wilson, Shiyeon Sung and Marcelo Lehninger, and welcome returns by established colleagues Oleg Caetani, Lothar Koenigs and Benjamin Northey. In a major event on the Australian musical landscape, the SSO also welcomed legendary German conductor Christoph von Dohnányi for two weeks of

commanding performances of the late Romantic repertoire for which he is so renowned. These performances marked Maestro Dohnányi's Australian debut, and a live recording of Brahms' Symphony No.2 was subsequently issued by the SSO on Google's Classical Live hub. The orchestra also welcomed an impressive range of elite soloists in 2016, including Chinese phenomenon Lang Lang, Brazilian pianist Nelson Freire, and some of the great violinists of our time: Christian Tetzlaff, Leila Josefowicz and the legendary Pinchas Zukerman.

2016 was also a year featuring a number of important new commissions, including Scheherazade 2, the major new John Adams violin concerto for Leila Josefowicz; the Carriageworks commissions of emerging Australian composers Lisa Illean, Natasha Anderson and Alexander Garsden; Elliott Gyger's Acquisition, a companion work to the Stravinsky ballets; a new work for cello and orchestra by Paul Stanhope; and Colin Matthews' The Pied Piper, presented in our Family Series.

**66** The year saw collaborations with many world-class conductors, including exciting debut SSO performances by Masaaki Suzuki, John Wilson, Shiyeon Sung, Marcelo Lehninger, Oleg Caetani and Lothar Koenigs."

In October of this year, the SSO also marked the end of an era, farewelling our long-serving and much-loved concertmaster Dene Olding, as he retired from the position after so many years. Dene's contribution, commitment and unwavering professionalism are an important part of what has made the orchestra what it is today, and he leaves with the thanks and best wishes of us all for his many musical adventures ahead.

Sydney Symphony Orchestra remains the only state symphony orchestra in Australia that generates significantly more revenue through its activities than the level of funding it receives from Federal and State governments. We are proud of this achievement, which is built on an unswerving dedication across the organisation to artistic excellent as our licence to operate. Government funding is nevertheless critical to the success and vibrancy of the organisation and we acknowledge this support from the Australia Council for the Arts and Arts NSW, as we remain committed to delivering artistic excellence and excellent value through our work and activities, both on stage and across the community.

We are proud of our corporate partnerships and the relationships we have with individual patrons and donors. The ongoing support of our Principal Partner, Emirates, is something that deserves special mention, now in its fifteenth year. Premier Partner Credit Suisse likewise continues to provide us with strong support. To both - and to our other valued partners - we extend our gratitude and thanks for their enlightened support of the arts. This is a critical factor in the ongoing vibrancy and innovation of the organisation.

Philanthropic support from our patrons, growing significantly compared to 2015, has again played a crucial role in enabling us to achieve many of our artistic ambitions, and we thank them all for their vision and inspirational support of the orchestra, on behalf of the whole Sydney Symphony Orchestra community.

The year was not without its challenges, but I am pleased to report on an orchestra that is artistically dynamic, connected ever more strongly to its community and demonstrating a restless determination to innovate in these areas under the inspirational leadership of David Robertson. This, tied to a clear ambition for the future, gives confidence for the future of this extraordinary collection of talent. Feedback from visiting conductors and soloists confirms that the orchestra is in exceptional form and I pay tribute to the extraordinary talents and commitment of our players, that make being in the audience such a pleasure and privilege for us all.

Finally, I thank the Chairman of the Board, Terrey Arcus, and all our Directors for their enormous contribution to the cultural life of our city, state and country. I sincerely acknowledge my thanks for their wisdom and strong support in helping this wonderful orchestra achieve its ambitions. Their commitment, counsel and boundless enthusiasm contribute immeasurably to the success of the company and I am very grateful to them for their involvement.

Rory Jeffes Managing Director



## David Robertson, **Chief Conductor and Artistic Director**

- in Sydney."

I'm thrilled and honoured to be working with this great orchestra and can't wait to show our audiences what we have in store for 2017."

**66** My third year as Chief Conductor and Artistic Director of the Sydney Symphony Orchestra was filled with artistic riches and reaffirmed to me that we have one of the best orchestras in the world here

"To open the season we put on the ultimate jazz celebration for our audiences when we welcomed virtuoso trumpeter Wynton Marsalis to perform the Australian premiere of his Swing Symphony with his Jazz at Lincoln Center Orchestra. We performed two Asia-Pacific premieres: a new presentation of Messiaen's From the Canyons to the Stars with stunning projections, and a new Violin Concerto by my friend, composer John Adams. With our Artist in Residence Brett Dean, we worked with several Australian composers to bring their work to the Carriageworks stage, and we performed three great Stravinsky ballets. Continuing our opera in concert series, we presented Gershwin's Porgy and Bess in a tremendous finale to a season that saw our musicians continue to excel in their artistry.



## Community

**66** It's very aptly named the Cathedral Gorge...you look at the angle of the rock and it's like it's designed for music... It's a very special acoustic."

## Chris Tingay

Clarinettist with the Sydney Symphony Orchestra



## **66** It's our mission constantly to engage with more young people."

Assistant Conductor Toby Thatcher

## **Education and Artist** Development

2016 saw Learning and Engagement presenting a diverse array of activities which encompassed the expansion of outreach initiatives, and community engagement opportunities linked to the main-stage work of the orchestra.

Over 30,000 people participated in Learning and Engagement activities, from concerts to special school performances, teacher training and orchestral workshops. School children aged from four to 18 attended one of our 40 schools concerts across greater Sydney, Newcastle, Taree and Port Macquarie. Ten professional learning workshops were held across NSW to help teachers prepare their students for their concert experience with the Sydney Symphony Orchestra and provide additional classroom lesson material for use throughout the year.

Lesson resources were written on 36 orchestral works, with material for primary and secondary schools delivered in digital form for ease of classroom implementation. Tailoring the Meet the Music program specifically to the two different Stage Six HSC Music courses again proved insightful and popular. A feature for teachers and students is the access to live performances of new Australian

works, from Nigel Westlake's Babe score to new commissions by Elliott Gyger and Paul Stanhope.

TunED-Up! returned in a unique fiveday intensive program designed to upskill primary school teachers and build their confidence in teaching and rehearsing music. In 2016, 40 NSW teachers graduated from this program, returning to their own school communities to share their new knowledge in a mentoring capacity. The program was delivered by leading music educators and provided 40 hours of training for teachers across a range of musical skills, as well as allowing them to spend time with the orchestra observing the rehearsal process. The initiative was established through the generous determination of Fred Street AM and Dorothy Street, and so successful has the program been that new donors have enabled the expansion of the program since 2015.

Community connection is evident in the diverse work of the SSO's Learning and Engagement activities. Programs including the Parramatta project saw 250 school students play with the Sydney Symphony Orchestra with James Morrison in a mass outdoor concert.

The growth of the Emerging Artist program continued. For the second year, school-aged orchestral players applying for our regional orchestra training program Playerlink were able to audition online, allowing the SSO musicians to effectively and efficiently evaluate and select the successful participants.

The resulting selection saw 100 young musicians engage with the Sydney Symphony Orchestra in Wagga Wagga for an intensive orchestral workshop weekend which culminated in a performance for 200 people from across the local community.



## Community continued

The Fellowship program supported 16 positions in 2016. The Fellows presented six concert programs including a concert series in St James' King St, a tour to the mid North Coast of NSW and a sold-out concert in the Sydney Opera House Utzon Room, culminating in a final concert at Verbrugghen Hall, Sydney Conservatorium of Music. The Fellows also appeared as guest artists in a number of subscription series across greater Sydney and NSW, including Tea & Symphony performances with James Ehnes and Pinchas Zukerman. The Fellows performed a family concert with popular children's presenter Justine Clarke in Parramatta. There were also five master classes with visiting guest artists across the year, including one with pianist Lang Lang. The Fellows mentored 129 aspiring young musicians in the Western Sydney orchestral workshops held in Parramatta and Casula. Auditions for the 2017 expanded Fellowship program receive 200 expressions of interest from young musicians nationwide.

Again in 2016, the Sydney Symphony Orchestra delighted audiences in Sydney, across NSW and also in China. An orchestral workshop day at Xinghai Conservatory culminated in a mass orchestra of Xinghai students side by side with Sydney Symphony Orchestra musicians. Tertiary students and senior secondary students worked with leading instrumentalists, composers and conductors at open rehearsals, creating new connections and nurturing friendships. Such projects bring depth to our engagement initiatives, expand our reach, and play to our strengths, by imagining new opportunities linked to the orchestra's main-stage work.

## TOURING

The following list summarises all outer-metropolitan Sydney, regional and international activity conducted by the Sydney Symphony Orchestra in 2016.

## **Outdoor concerts**

### 16 January

19 March

Sydney Festival, Domain concert

Outdoor concert, Parramatta Park

## Regional

## 1 April

Mozart in the City concert, Orange

### 24 May

25 May

27 May

1 June

2 June

schools concerts

at school (2 Jun)

Regional Tour, Newcastle One major public performance, two schools concerts (25 May)

Regional Tour, Taree

## **Outer-metropolitan Sydney**

### 3 April

Fellows concert, Parramatta

10 April Fellows concert, Forestville

23-24 April Fellows orchestral workshop, Casula

### 3 June

Mozart in the City concert, Penrith

4-5 June Fellows orchestral workshop, Casula

13-15 July Fellows orchestral workshop, Parramatta

## 24 July Fellows concert, Casula

31 July Fellows concert, Penrith

17 September Fellows concert, Blue Mountains

23 October Fellows concert, Parramatta

13 November Fellows concert, Blue Mountains

3 June Brass Tour, Melbourne

Brass Tour, Canberra

Brass Tour, Wollongong

(several musicians did outreach the following week)

## 22 July

Fellows concert, Taree

22 July Fellows outreach, Taree

## International

### 30 May

Performance in Guangzhou Part of the 30th anniversary celebrations of the sister-city relationship between Sydney and Guangzhou

One major public performance, two schools concerts (26 May)

Regional Tour, Port Macquarie One major public performance, two

One major public performance, outreach



## ACCESS

The Sydney Symphony Orchestra belongs to everyone throughout NSW and, as such, the SSO ensures it provides access to its world-class performances annually for all.

## **Outdoor concerts**

The SSO has a long history of performing free outdoor concerts for the people of NSW. In 2016, the SSO continued its tradition of performing two annual free outdoor concerts: Symphony in the Domain on January 16, which attracted 25,000 people, and a free performance at Parramatta Park on March 19, attended by 5,000 people.

## Supporters – **Donors & Sponsors**

The Board, staff and musicians of the SSO thank our family of patrons for their visionary and inspirational support of the orchestra in 2016. Philanthropy, comprising donations from individuals, trusts and foundations, and bequests, continues to grow year by year. Your commitment and generosity have resulted in an exceptional year of innovation and excellence for the orchestra and we are truly grateful to you all.

## **Maestro's Circle**

We extend our special thanks to the Maestro's Circle, an intimate group of some of the SSO's most committed donors who support the artistic vision of Chief Conductor and Artistic Director David Robertson.

Peter Weiss AD Founding President & Doris Weiss Terrey Arcus AM Chairman & Anne Arcus Brian Abel Tom Breen & Rachael Kohn The Berg Family Foundation John C Conde AO Vicki Olsson Drs Keith & Eileen Ong Roslyn Packer AC David Robertson & Orli Shaham Penelope Seidler AM Mr Fred Street AM & Mrs Dorothy Street Brian White A0 & Rosemary White Ray Wilson DAM in memory of the late James Agapitos DAM Anonymous (1)

## **Fellowship**

The generosity of our Fellowship patrons and supporting patrons enables talented young musicians to experience life in a professional orchestra - invaluable experience in developing a life-long career in music.

The Fellowship program receives generous support from the Estate of the late Helen MacDonnell Morgan.

Robert Albert A0 & Elizabeth Albert Flute Chair Christine Bishop Percussion Chair Sandra & Neil Burns Clarinet Chair In Memory of Matthew Krel Violin Chair Mrs T Merewether DAM Horn Chair Paul Salteri AM & Sandra Salteri Violin and Viola Chairs Mrs W Stening Cello Chairs June & Alan Woods Family Bequest Bassoon Chair Anonymous Oboe Chair Anonymous Trumpet Chair Anonymous Trombone Chair Anonymous Double Bass Chair

## **Additional Support**

### **Bronze Patrons & above**

Mr Stephen J Bell Dr Rebecca Chin The Greatorex Foundation Joan MacKenzie Scholarship Gabriel Lopata Dr Lee MacCormick Edwards Charitable Foundation Drs Keith & Eileen Ong In Memory of Geoff White

## **TUNED-UP!**

## **Bronze Patrons & above**

1

**David Robertson** 

The Lowy Chair of

Artistic Director

Chief Conductor and

Antoinette Albert Anne Arcus & Terrey Arcus AM lan & Jennifer Burton Darin Cooper Foundation lan Dickson & Reg Holloway Drs Keith & Eileen Ong Tony Strachan Susan & Isaac Wakil

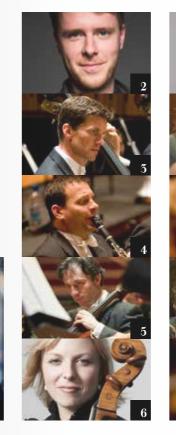
## **Education Patrons**

## Bronze Patrons & above

Beverley & Phil Birnbaum Bob & Julie Clampett Howard & Maureen Connors Kimberley Holden Barbara Maidment Mr & Mrs Nigel Price Mr Dougall Squair Mr Robert & Mrs Rosemary Walsh Anonymous (1)

## **Chair Patrons**

we are very grateful for the ongoing support.



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Cello

**Toby** Thatcher

Supported by

Internationa

& Symphony Serv.

**Kees Boersma** 

SSO Council Chair

Karen Moses Chair

Principal Cello

**Kristy** Conrau

James Graham AM &

Helen Graham Chair

Assistant Conductor

Rachel & Geoffrey O'Conor

**Principal Double Bass** 

Francesco Celata

A/ Principal Clarinet

Umberto Clerici

Garry & Shiva Rich Chair



7 Timothy Constable Percussion Justice Jane Mathews Ao Chair

Lerida Delbridge Assistant Concertmaster

Simon Johnson Chair 9 **Diana** Doherty

Principal Oboe John C Conde Ao Chair 10

**Carolyn** Harris Flute Dr Barry Landa Chair

11 Jane Hazelwood

Viola Bob & Julie Clampett Chair in memory of Carolyn Clampett

## Chair Patrons generously support individual musicians in the orchestra. These relationships are rewarding for both musicians and Patrons and



## **Claire** Herrick Violin

Mary & Russell McMurray Chai

### 13 **Catherine** Hewgill

Principal Cello The Hon. Justice AJ & Mrs Fran Meagher Chair

## 14

12

Robert Johnson Principal Horn James & Leonie Furben Chair

## 15

Scott Kinmont Associate Principal Trombone Audrey Blunden Chair

## 16

Leah Lynn Assistant Principal Cello SSO Vanguard Chair

With lead support from Taine Moufarrige Seamus B Quick, and Chris Robertson & Katherine Shau



### 17

Nicole Masters Second Violin Nora Goodridge Chair

18 **Elizabeth Neville** Cello

Ruth & Bob Magid Chair 19

Shefali Pryor

Associate Principal Oboe

Mrs Barbara Murphy

## 20

### Emma Sholl Associate Principal Flute

Robert & Janet Constable Chair

## 21

### **Kirsten Williams** Associate

Concertmaster I Kallinikos Chair

## Commissioning Circle

The SSO is committed to supporting Australian and international contemporary composers. Commissioning and performing new works reinforces the SSO's place as a leading creative force among world-class orchestras and we are deeply grateful to our Commissioning Circle for their generous support.

**ANZAC Centenary Arts** and Culture Fund Geoff Ainsworth AM & Johanna Featherstone Dr Raji Ambikairajah **Christine Bishop** Jennifer Drysdale Dr John Edmonds Peter Howard Andrew Kaldor AM & Renata Kaldor AO Robert Larosa Gary Linnane & Peter Braithwaite Gabriel Lopata Jane Mathews AO Mrs Barbara Murphy Nexus IT Vicki Olsson Edmund Ong Caroline & Tim Rogers Geoff Stearn **Rosemary Swift** Dr Richard T White Anonymous (1)

## Diamond Patrons: *\$50,000*+

Geoff Ainsworth AM & Johanna Featherstone Anne Arcus & Terrey Arcus AM The Berg Family Foundation Tom Breen & Rachael Kohn Mr John C Conde Ao Mr Frank Lowy AC & Mrs Shirley Lowy OAM Roslyn Packer AC Kenneth R Reed AM Paul Salteri AM & Sandra Salteri Peter Weiss AO & Doris Weiss Mr Brian White AO & Mrs Rosemary White

## **Platinum Patrons:**

### \$30,000 - \$49,999

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## **Gold Patrons:**

### \$20,000 - \$29,999

Brian Abel Antoinette Albert Robert Albert A0 & Elizabeth Albert Doug and Alison Battersby Christine Bishop Sandra & Neil Burns Mr Andrew Kaldor AM & Mrs Renata Kaldor AO I Kallinikos In Memory of Matthew Krel Justice Jane Mathews A0 Russell & Mary McMurray Mrs T Merewether DAM Karen Moses Rachel & Geoffrey O'Conor Vicki Olsson Drs Keith & Eileen Ong Mrs Penelope Seidler AM Mr Fred Street AM & Mrs Dorothy Street Ray Wilson OAM in memory of James Agapitos DAM Anonymous (1)

## Silver Patrons:

\$10,000 - \$19,999

Ainsworth Foundation Audrey Blunden Dr Hannes & Mrs Barbara Boshoff Mr Robert & Mrs L Alison Carr Bob & Julie Clampett The Hon Ashley Dawson-Damer Ian Dickson & Reg Holloway Edward and Diane Federman James & Leonie Furber Nora Goodridge Mr James Graham AM & Mrs Helen Graham Mr Ross Grant Dr Garv Holmes & Dr Anne Reeckmann Jim & Kim Jobson Stephen Johns & Michele Bender Simon Johnson Dr Barry Landa Marianne Lesnie Helen Lynch AM & Helen Bauer Susan Maple-Brown AM The Hon Justice AJ Meagher & Mrs Fran Meagher Mr John Morschel Nadia Owen Andv & Deirdre Plummer Seamus Robert Quick Garry & Shiva Rich Rod Sims & Alison Pert Tony Strachan Judy & Sam Weiss Caroline Wilkinson Kim Williams AM & Catherine Dovey June & Alan Woods Family Bequest Anonymous (3)

Mrs Robin Aran Stephen J Bell Beverley & Phil Birnbaum Boyarsky Family Trust Peter Braithwaite and Gary Linnane Daniel & Drina Brezniak Mrs P.M. Bridges OBE David Z Burger Foundation lan & Jennifer Burton Mr Lionel Chan Dr Rebecca Chin Dr Diana Choquette Howard Connors Darin Cooper Foundation Mr Geoff Fitzgerald Mr Richard Flanagan Dr Stephen Freiberg & Donald Campbell Dr Colin Goldschmidt The Greatorex Foundation Warren Green The Hilmer Family Endowment **Kimberley Holden** Mr Ervin Katz The Hon Paul Keating In memoriam Dr Reg Lam-Po-Tang Mora Maxwell Robert McDougall Judith A McKernan Taine Moufarrige Ms Jackie O'Brien Mr & Mrs Nigel Price Seamus Robert Ouick Chris Robertson & Katherine Shaw Sylvia Rosenblum Manfred & Linda Salamon Mr Dougall Squair Geoff Stearn John & Jo Strutt Mr Robert & Mrs Rosemary Walsh Mary Whelan & Rob Baulderstone In memory of Geoff White Anonymous (2)

**Bronze Patrons:** 

\$5,000 - \$9,999

Dr Raji Ambikairajah

Mr Henri W Aran DAM &

## Presto Patrons:

\$2,500 - \$4,999

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## **Vivace Patrons:**

\$1,000 - \$2,499

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Roland Lee Anthony and Sharon Lee Foundation Airdrie Lloyd Mrs Juliet Lockhart Linda Lorenza Peter Lowry DAM & Carolyn Lowry DAM Barbara Maidment David Maloney AM & Erin Flaherty John & Sophia Mar Danny May Kevin & Deidre McCann Ian & Pam McGaw Matthew McInnes Kim Harding & Irene Miller Henry & Ursula Mooser Milja & David Morris Judith Mulveney Ms Yvonne Newhouse & Mr Henry Brender Mr & Mrs Newman Mr Darrol Norman Judith Olsen Mr Edmund Ong Mr & Mrs Ortis Dr Dominic Pak A Willmers & R Pal Mrs Faye Parker In memory of Sandra Paul Pottinger Mark Pearson Mr Stephen Perkins Almut Piatti Peter and Susan Pickles Erika Pidcock D E Pidd Dr John I. Pitt Mrs Greeba Pritchard The Hon. Dr Rodney Purvis AM QC & Mrs Marian Purvis Dr Raffi Qasabian & Dr John Wynter Mr Patrick Quinn-Graham Anna Ro In Memory of Katherine Robertson Mr Judy Rouah Christine Rowell-Miller Mr Shah Rusiti Ann Ryan Jorie Ryan for Meredith Ryan Mr Kenneth Ryan Garry E Scarf & Morgie Blaxill

Juliana Schaeffer In memory of Lorna Wright George and Mary Shad David & Daniela Shannon Ms Kathleen Shaw Marlene and Spencer Simmons Victoria Smyth Mrs Yvonne Sontag Judith Southam In memory of Lance Bennett Mrs W G Keighley Titia Sprague Ashley and Aveen Stephenson The Honourable Brian Sully AM QC **Mildred Teitler** Heng and Cilla Tey Mr David FC Thomas & Mrs Katerina Thomas Peter & Jane Thornton Kevin Troy Judge Robyn Tupman Mr Ken Unsworth In memory of Denis Wallis Henry & Ruth Weinberg Jerry Whitcomb Mrs M J Whitton Betty Wilkenfeld Dr Edward J Wills Ann & Brooks C Wilson AM Dr Richard Wing Mr Evan Wong & Ms Maura Cordial Dr Peter Wong & Mrs Emmy K Wong Lindsay & Margaret Woolveridge Mr John Wotton Jill Hickson AM Ms Josette Wunder Anonymous (16)

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\$500 - \$999

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Mr Richard Griffin AM **Robert Havard** Mrs Joan Henley Dr Annemarie Hennessy AM Roger Henning Mrs Jennifer Hershor In memory of my father, Emil Hilton A & J Himmelhoch Mr Aidan Hughes Mr and Mrs Robert M. Hughes Susie & Geoff Israel Dr Mary Johnsson Mr Michael Jones Mr Ron Kelly and Ms Lynne Frolich Margaret Keogh In Memory of Bernard M H Khaw Dr Henry Kilham Jennifer King Mrs Patricia Kleinhans Mr & Mrs Gilles Krvaer The Laing Family Ms Sonia Lal David & Val Landa Mr Patrick Lane Elaine M. Langshaw Dr Allan Laughlin Claude & Valerie Lecomte Margaret Lederman Peter Leow & Sue Choong Mrs Erna Levy Mrs Helen Little Mrs A Lohan Panee Low Melvyn Madigan Mrs Silvana Mantellato Daniel and Anna Marcus M. J. Mashford Ms Jolanta Masojada Mr Guido Mayer Kevin & Susan McCabe Mrs Evelyn Meaney Louise Miller Mr John Mitchell Kenneth Newton Mitchell P Muller Alan Hauserman & Janet Nash Mrs Janet & Mr Michael Neustein Mr Graham North Miss Lesley North Prof. Mike O'Connor AM Paul O'Donnell Dr Kevin Pedemont

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## Vanguard Members

Vanguard is a membership program aimed at a younger audience – people who are interested in supporting the arts, who are keen to see what talent their city has to offer, and who are looking for a way to experience dynamic classical music outside the concert hall while helping to create a vibrant future for the SSO.

### Collective

Justin Di Lollo Chair **Belinda Bentley** Alexandra McGuigan Oscar McMahon Bede Moore Taine Moufarrige Founding Patron Shefali Prvor Seamus Robert Quick Founding Patron Chris Robertson & Katherine Shaw Founding Patrons

### **Members**

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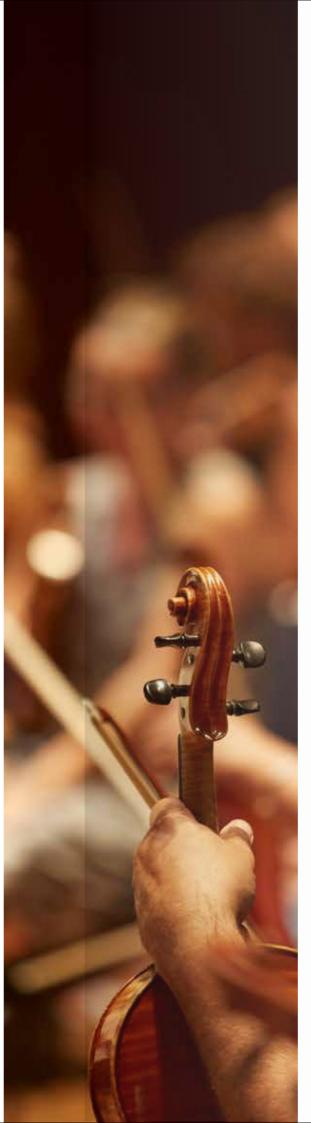
Paul Deschamps John-Paul & Jennifer Drysdale Roslyn Farrar Talitha Fishburn **Garth Francis** Kerim El Gabaili Sam Giddings Jeremy Goff Michael & Kerry Gonski Lisa Gooch Hilary Goodson Joelle Goudsmit Charles Graham **Tony Grierson** Jennifer Ham Sarah L. Hesse Kathryn Higgs Peter Howard Jennifer Hoy Katie Hryce Jacqui Huntington Matt James Amelia Johnson Virginia Judge Paul Kalmar Bernard Keane Tisha Kelemen Aernout Kerbert Patrick Kok Angela Kwan John Lam-Po-Tang Robert Larosa Ben Leeson Gary Linnane Gabriel Lopata Marianne Mapa Amy Matthews Robert McGrory David McKean

Eilzabeth Miller Matt Milsom Christopher Monaghan Dean Montgomery Marcus & Fern Moufarrige Sarah Moufarrige Julia Newbould Nick Nichles Edmund Ong Olivia Pascoe Jonathan Perkinson Michael Radovnikovic Katie Robertson Alvaro Rodas Fernandez Prof. Anthony Michael Schembri Benjamin Schwartz Ben Shipley Toni Sinclair Patrick Slattery Neil Smith Tim Steele Kristina Stefanova Ben Sweeten Randal Tame Sana Tang lan Taylor Cathy Thorpe Michael Tidball Mark Trevarthen Michael Tuffy **Russell Van Howe & Simon Beets** Mike Watson Alan Watters Corey Watts Jon Wilkie Adrian Wilson **Yvonne Zammit** 

## Salute

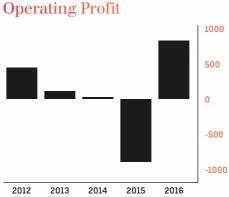
The Sydney Symphony Orchestra applauds the leadership role our partners play and their commitment to excellence, innovation and creativity.





# Summary

**Operating Profit** 



## Attendances



2012 2013 2014 Sydney Opera House Metropolitan and NSW regions

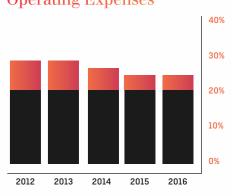
## **Revenue by Category** AUD 000's



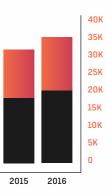
Funding revenue Self generating revenue

# **Five-Year Performance**

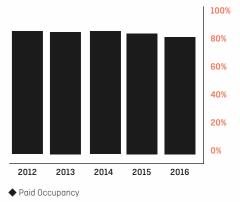
Reserves to **Operating Expenses** 

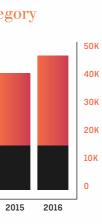


♦ Min 20% Required by Australia Council Surplus

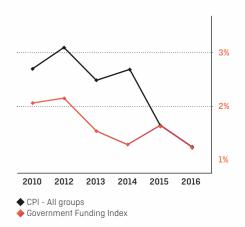


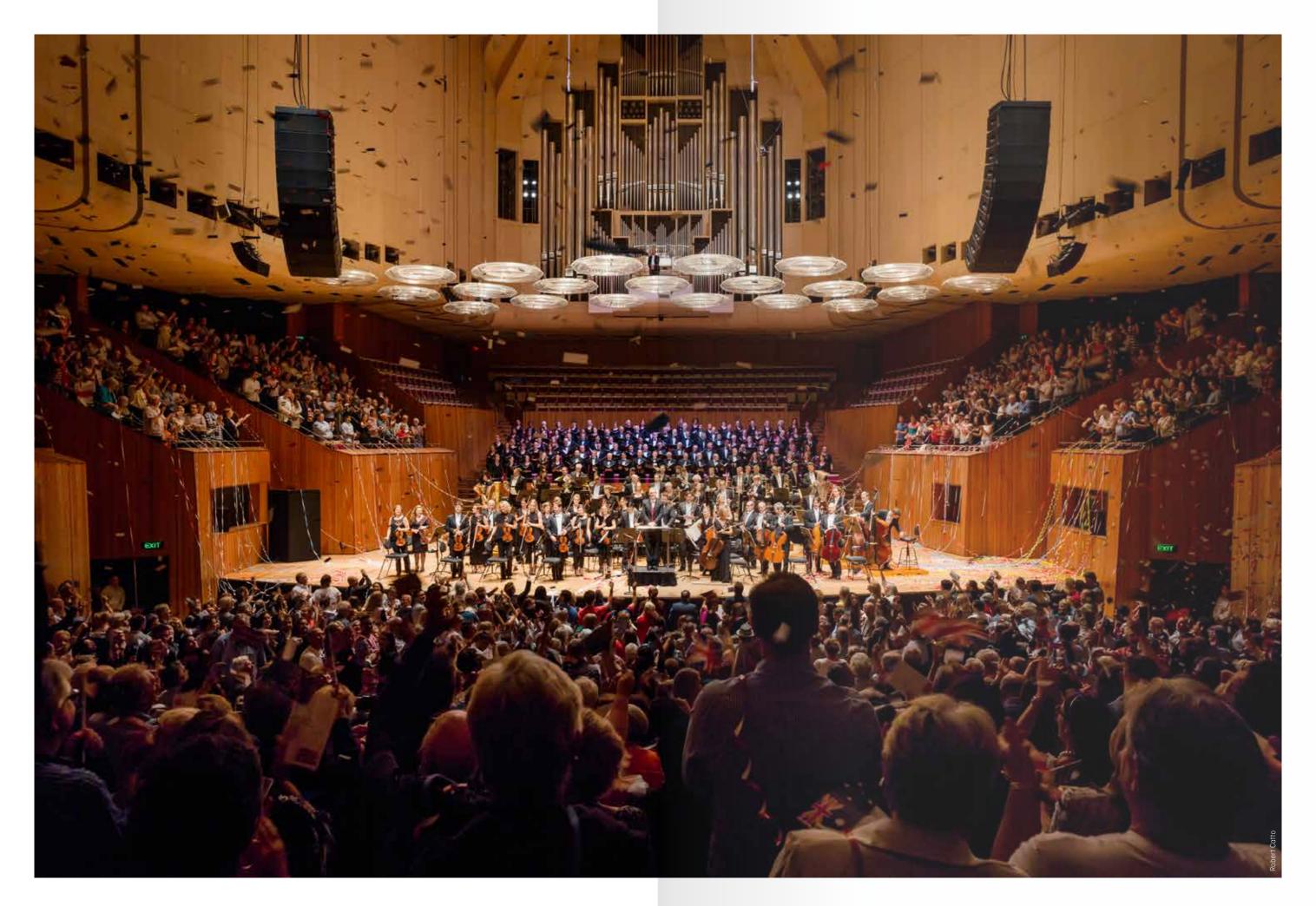
## **Paid Occupancy**





## **Funding Indexation vs CPI**





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